



**COALITION *for*  
RESPONSIBLE  
COMMUNITY  
DEVELOPMENT**

# BUILDING HOUSING FOR HOMELESS YOUTH

#HousingHomelessYouth

## 2018 ANNUAL REPORT

2018 was a year of reflection and planning for the Coalition for Responsible Community Development, as we developed our third 5-year strategic plan. We are thankful for the insights shared by our team, program participants, partners and supporters to shape our strategic plan, which focuses on four strategic areas for 2020-2024:

**1. Economic Vitality** of individuals, families, businesses and neighborhoods

**2. Strong Leadership**

**3. Strong Organization**

**4. Strong Financials**

We are confident that the goals and objectives within these four strategic areas will strengthen our capacity to change lives and build neighborhoods responsibly.

This annual report reflects an incredible year of providing comprehensive services while also creating a robust pipeline of affordable and supportive housing with community benefits to meet key needs in South LA. CRCDD is doing our part to end homelessness by building housing for homeless youth, low-income families and individuals. We are strengthening the long-term economic stability of youth and low-income South LA residents by delivering education, employment, financial coaching, and housing-based support services that help them meet their goals. Through our social enterprise, we are creating jobs that contribute to the aesthetic beauty of our community.

As our partners and supporters, we hope you take pride in the work and impact reflected in the 2018 CRCDD Annual Report. Thank you for your partnership.



**Mark A. Wilson**  
President, CEO/Co-Founder,  
Coalition for Responsible  
Community Development



**Antonio Manning**  
Board President,  
Coalition for Responsible  
Community Development



# CRCDD

## BOARD OF DIRECTORS

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President, CEO/Co-Founder  
Coalition for Responsible  
Community Development



# WHO WE ARE

## #ChangingLives

The Coalition for Responsible Community Development (CRCD) is a place-based Community Development Corporation in South Los Angeles. With a unique focus on young people ages 14-26, CRCD collaborates actively with residents, businesses, community-based organizations, civic leaders, and the local community college to improve the quality of life in South Central LA.

Recognizing that the housing crisis in Los Angeles is not limited to adults, CRCD has committed to shining a spotlight on the need for #buildinghousingforhomelessyouth. The face of homelessness is changing and CRCD continues to make a difference in the lives of Transitional Age Youth (18-24) in South LA.

Today CRCD has 318 units of affordable and permanent supportive housing in 6 developments in South LA with another 873 units in the pipeline, 233 of which are set aside specifically for Transitional Age Youth and young families.








Our full spectrum of services supports the community in all aspects of life, from housing to education, to work training and job placement. We support young people and adults experiencing homelessness by offering access to affordable and permanent supportive housing, options for education, and career path training leading to family-sustaining wages.

Our mission is to better sustain, coordinate and improve local planning, development and community services that address the needs of low-income and working-class residents and small businesses in South Los Angeles.

We strive to fulfill this mission by applying a trauma-informed care approach across all of our programs, including project-based learning designed to meet young people where they are, which is at the heart of our work of

**Changing Lives and Building Neighborhoods Responsibly.**

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# YOUTH DEVELOPMENT



## #MakingADifference

CRCD has developed an expertise and is uniquely qualified to serve disconnected and transition age youth, young adults ages 14-24, who are out of work and out of school, and face barriers to success that traditional institutions cannot accommodate. We provide comprehensive youth development services for youth and young adults with a focus on education, leadership development, workforce development, and alternative sentencing.



- Our 360 trauma-informed approach to serving young people includes: Assessing the individual for barriers that prevent them from excelling in education and employment. By addressing their unique barriers, we are able to assist with furthering their education, pursue career pathways, and meet basic needs.
- Addressing the longstanding neighborhood conditions where young people reside such as poverty, unemployment, public safety issues, and the lack of affordable housing.
- Engaging in genuine collaborations to improve the policies and systems impacting a person's life, such as education, justice, and foster care.

## #EducationFirst

The CRCD Youth Development Department offers an array of programs that ensure youth and young adults are prepared to enter the community as educated, skilled and ready to thrive.

In 2018, the CRCD Academy celebrated the promotion of 88 students with a high school diploma. Located on the campus of Los Angeles Trade-Technical College (LATTC), the CRCD Academy is a YouthBuild Charter School of California and enrolls students ages 16-24 seeking a high school diploma. All students are able to co-enroll in LATTC and are involved in community service, leadership development, and career exploration. Students enrolled at CRCD Academy are part of the South LA YouthBuild program, based on a nationally recognized model from YouthBuild USA. Graduates receive their high school diploma and earn an industry-recognized credential from LATTC and/or CRCD Enterprises.

## YOUTH DEVELOPMENT DEPARTMENT

TOTAL SERVED



829



HSD/CREDENTIAL ATTAINED



209

PLACED IN EDUCATION/ EMPLOYMENT




450

# #SchoolsNotPrisons

The Los Angeles Community Action Team (#LACAT) is supported by Opportunity Youth United (OYU), a national movement of young leaders and allies working to increase opportunity and decrease poverty in America.

In 2018, young people came together in Sacramento at the Youth Power Summit where they participated in over 100 legislative visits and held an advocacy day which allowed our young leaders to highlight campaigns including racial and economic justice, quality schools, ending youth incarceration, and healthy communities.

 LACAT is committed to making a difference in Los Angeles by encouraging youth to get involved in issues that affect their quality of life and get out to vote!

Project Tipping Point program offers comprehensive support services to youth who have been involved in foster care. This high-touch program works to remove barriers that would derail a participant's path to graduation day and pursuing a post-secondary education. Aging out of the foster care system places incredible obstacles in front of a young person wishing to continue their education.



“My college navigator at Project Tipping Point really pushed me and made me realize who I am as a person so I can stay motivated in school. Education is important, and it's something nobody can ever take from you. Having that extra support has made all the difference. “

– Tiffany Howard



# WORKFORCE & ECONOMIC DEVELOPMENT



The Workforce & Economic Development Department at CRCDC connects Veterans, dislocated workers, and the re-entry population with wrap-around employment, training, and financial literacy services. Our goal is to retrain, build capacity, and identify employment pathways to family-sustaining wages. We do this through 1-on-1 career coaching, personalized industry training, workforce readiness, financial coaching, and support services.

## #Jobs

As the lead agency operating the Vernon-Central/LATTC WorkSource Center, we are a proud partner of the America's Job Center network. Located on the campus of Los Angeles Trade-Technical College, the Vernon-Central/LATTC WorkSource Center is committed to helping job seekers gain employment and helping businesses connect with a skilled work force.

The Workforce & Economic Development Department also operates a Financial Opportunity Center, funded by the non-profit Local Initiative Support Corporation (LISC), which helps individuals reach their goals and secure financial sustainability. During workshops and 1-on-1 sessions with a Financial Coach, clients are given the opportunity to focus on the issues that are holding them back from achieving their financial goals including credit, budgets and money management.

Our partnership with the United Way allows us to operate the Pathways out of Poverty program, which focuses on assisting post 9/11 Veterans to obtain employment and broaden their skill set to embark on successful and rewarding career paths.



"Thank you CRCDC and the Vernon-Central/LATTC WorkSource Center for helping me get training, find a job and build my credit. I never thought all of this would happen for me!"

- Vincent Vargas

# #Opportunities

CRCD is committed to addressing the obstacles and needs of the reentry population by employing a trauma-informed approach to re-entering into society. The WorkSource Center provides workforce training and placement in jobs that allow people to give back to the community while providing a living wage.



After serving over 22 years on a life sentence, Dan was released from prison with no money, no job, and no place to go.

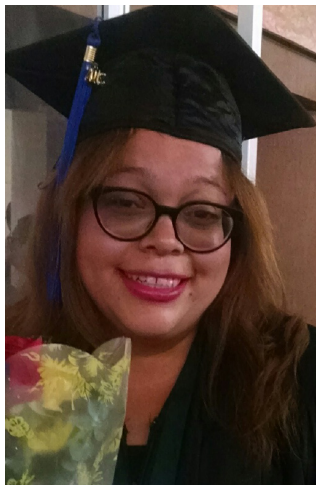
As part of a re-entry program, Dan was directed to CRCD's Vernon-Central/LATTC WorkSource Center on the campus of

Los Angeles Trade-Technical College where he attended Financial Literacy workshops and signed up for job placement services.

Through our services, Dan was employed within 60 days. His financial coach helped him apply for a savings account and he followed her instructions to build his credit. Dan has been working now for two and a half years.

"I'm no longer homeless, I went from a FICO score of 0 to 767. I just bought my first new car!" "My life is going great and I'm engaged to be married. Thanks to the tools I learned, I'm the boss of my own destiny!"

- Dan



When Claudia aged out of the system at 18 she was forced to survive on her own. She was afraid to go back to school and had no support system. She was working but was still homeless. She came to Ruth's Place and we were able to help her move into our Epworth Apartments. Claudia graduated high school in 2018 and is now enrolled in college.

## WORKFORCE & ECONOMIC DEVELOPMENT STATS

TOTAL SERVED



883

DISABLED PROGRAM PARTICIPANTS



131

RE-ENTRY POPULATION SERVED



256

LOW-INCOME INDIVIDUALS SERVED



397

TOTAL JOB PLACEMENTS



450

# HOUSING & SUPPORT SERVICES DEPARTMENT



## #HousingHomelessYouth

CRCD currently provides on-site support services at 5 permanent supportive and affordable housing developments in South LA which house individuals who have experienced homelessness or are reintegrating into the community from institutions.

Focused on helping young people ages 18-24 obtain safe and stable housing, CRCD serves as the lead youth agency in Service Planning Area (SPA) 6 of South LA in the countywide Coordinated Entry System (CES), which aims to effectively address the homeless epidemic in LA. We are responsible for coordinating and strengthening collaboration among partners serving youth experiencing homelessness in our service area. This includes access to initial assessment, regional case conferencing, housing navigation and priority matching to housing resources that best fit the individual's needs.

To better serve young people experiencing homelessness, CRCD operates Ruth's Place, a drop-in center for young people who would otherwise be on the streets. Ruth's Place is the primary hub for our Housing and Support Services and provides clothing, showers, transportation support, mail service, a lounge and gaming area, laundry facilities, and access to support services and referrals.

## #SupportiveHousing

CRCD partnered with Little Tokyo Service Center (LTSC) to rehab the house, originally built in 1898, and build the surrounding apartments you see on the cover.

Youth enrolled at the CRCD Academy and YouthBuild program restored the house side-by-side with the contractors on the project. The redevelopment provided on-site training to develop valuable job skills and first work experience to many. The 36th Street Apartments was the first permanent supportive housing development in South LA dedicated 100% to serving Transition Age Youth. The youth in this photo helped to restore the structure, and several of them were among the first residents at the 36th Street Apartments.

The 36th Street Apartments earned a Conservancy Preservation Award in 2012.

## HOUSING & SUPPORT SERVICES DEPARTMENT

TOTAL SERVED



594

NUMBER OF MEALS PROVIDED



1008

INDIVIDUALS HOUSED



190



# REAL ESTATE DEPARTMENT



## #BuildingHousingForHomelessYouth #AffordableHousing

At CRCD, we develop award-winning affordable housing and permanent supportive housing for low-income residents and [transition-age youth](#) experiencing homelessness. To date, we have provided 318 units of affordable and permanent supportive housing totaling an investment of over \$103 million in our South [Los Angeles](#) community. We currently have 873 new units in development and 233 of those are set aside specifically for [transition-age youth](#) and young families.



CRCD is focused on building housing for homeless youth ages 18-24, many of whom are experiencing homelessness or housing instability. Foster youth are overrepresented among this population, with one in three experiencing homelessness within two years of exiting the foster care system.

As a lead partner in developing economic opportunity in South LA's Promise Zone (dubbed the South Los Angeles Transit Empowerment Zone, or SLATE-Z), CRCD is committed to developing affordable housing in the area and increasing economic opportunity to enhance the quality of life in the community.

### OUR PIPELINE INCLUDES:




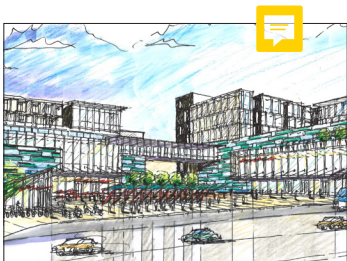
#### Ruth Teague Homes

Ruth Teague Homes at 671  Street and Main Street will provide 52 units of affordable and permanent  supportive housing to homeless families, homeless transition-age youth with on-site case management.




#### The Residences on Main

The Residences on Main will provide  24 residential units to homeless families and 25 to transition-age youth with on-site case management.




#### Vermont Manchester Development

CRCD has partnered with Primestor and BRIDGE Housing to develop 180 units of housing on the empty lot at the corner of  Mont & Manchester in South LA. The permanent supportive and affordable housing project includes 90 units for very low-income seniors and families, 86 units for low-income families experiencing homelessness, and 4 units are for on-site case managers.



#### Marcella Gardens

Marcella Gardens will provide  60 units of affordable housing to homeless transition-age youth, homeless adults, and homeless military veterans. 50% of the project units will provide permanent supportive housing to TAY experiencing homelessness who require long-term, comprehensive supportive services.

# CRCD ENTERPRISES



## #SocialEnterprise

CRCD Enterprises is a social enterprise with a California State General “B” Contractors license that offers excellent services in the fields of general construction, facilities maintenance, and urban infrastructure. In addition to its status as a fully insured and licensed general contractor, CRCD Enterprises offers neighborhood beautification and clean-up services to South LA, while providing first-time job and transitional work experience to individuals facing the highest barriers to employment.

In 2018, CRCD Enterprises celebrated the grand opening of a new facility to better meet their expanded services. While CRCD Enterprises continues to provide construction, professional painting, facilities management and property maintenance services, the new facility enables the company to obtain new and expanded contracts, create new jobs in the community, and support team members in exercising their growing skillsets in career pathways that provide family sustaining wages.

## #WorkforceDevelopment

The new CRCD Enterprises facility hosts an intensive training program that requires trainees to complete several hundred hours of worksite experience before transitioning to permanent job placement or expanded training programs where they can earn nationally recognized certifications, such as OSHA and HBI-PACT.

In 2018, CRCD Enterprises removed more than 4 million square feet of graffiti, reducing tension and violence in the community; removed at least 8,258 bags totaling 498.74 tons of trash; and repaired sidewalks at more than 21 sites throughout South LA, improving community health and well-being.

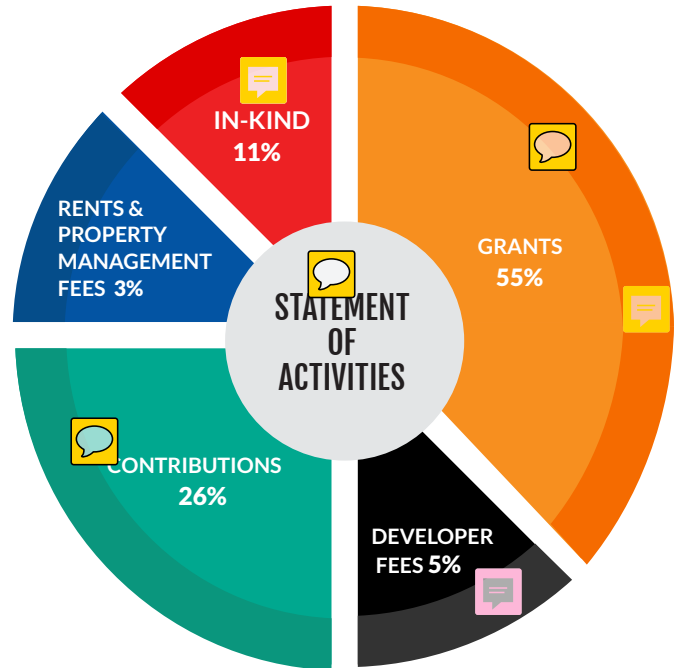
# “Changing lives, one job at a time”

# CRCD AUDITED FINANCIALS

We actively seek out and partner with organizations who share our mission and possess skills and resources that complement our vision. In 2018, CRCD supported our partners through sub-grants and contracts totaling \$1,617,300.

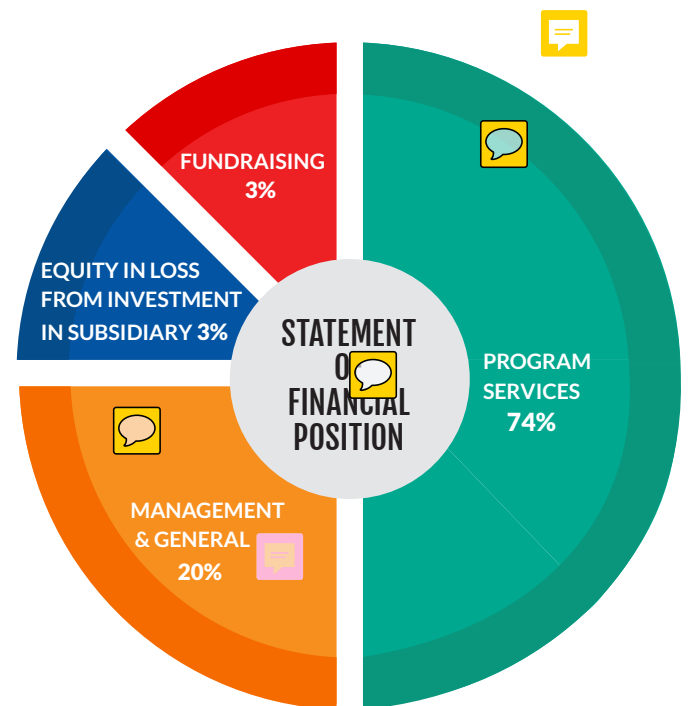
## STATEMENT OF ACTIVITIES

PUBLIC SUPPORT AND OTHER REVENUE		PERCENTAGE
Contracts	-	-
Grants	6,058,712	54.54%
Contributions	2,887,100	25.99%
In-Kind	1,184,335	10.66%
Developer fees	600,000	5.40%
Rents & property management fees	377,640	3.40%
Interest	58	0.00%
<b>Total Revenue</b>	<b>11,107,845</b>	
<b>EXPENSES</b>		
Program Services	8,096,049	74.36%
Management & General	2,182,763	20.05%
Fundraising	273,511	2.51%
Equity in loss from investment in subsidiary	335,732	3.08%
<b>Total Expenses</b>	<b>10,888,055</b>	
Change in Net Assets	219,790	
Net Assets at Beginning of Year	440,080	
<b>Net Assets at End of Year</b>	<b>659,870</b>	



## STATEMENT OF FINANCIAL POSITION

ASSETS	
Cash and Cash Equivalents	347,465
Accounts Receivable	2,257,028
Pledges Receivable	850,000
Note Receivable	-
Prepaid Expenses	163,526
Restricted Deposits and funded reserves	957,208
Property, Plant, and Equipment, net	13,770,458
<b>Total Assets</b>	<b>18,345,685</b>
LIABILITIES AND NET ASSETS	
Accounts Payable	1,391,290
Accrued Expenses	853,550
Accrued interest payable	1,055,416
Lines of credit	850,000
Notes Payable, net	13,535,559
<b>Total Liabilities</b>	<b>17,685,815</b>
NET ASSETS	
Without donor restrictions	(567,050)
With donor restrictions	1,226,920
<b>Total Net Assets</b>	<b>659,870</b>
<b>Total Liabilities and Net Assets</b>	<b>18,345,685</b>



# 2018 FUNDERS & SUPPORTERS

“One of the things that I am proudest of is that we have given people the steps they need to succeed. When they leave us, they now know that they have choices. They can go to school, get a job, instead of feeling that there is no direction. They understand the possibilities that they have ahead, not just for themselves but for their children and community.

— Mark Wilson, CRCD *president, CEO & co-founder*

Annie E. Casey Foundation  
Annenberg Foundation  
The California Wellness Foundation  
Capital One  
Cathay Bank Foundation  
~~City National Bank~~  
City of LA Council District 8  
City of LA Council District 9  
City of LA Department of Public Works -  
Office of Community Beautification  
City of LA Economic &  
Workforce Development Department  
City of LA Housing & Community  
Investment Department  
City of LA Proposition HHH  
Facilities Program  
City National Bank  
County of Los Angeles  
Department of Health Services  
County of Los Angeles  
Probation Department

Dwight Stuart Youth Fund  
Greene Fidler & Chaplan, LLP  
JPMorgan Chase Foundation  
Jewish Community Foundation  
Carl & Roberta Deutsch Foundation  
Edison International  
The Conrad N. Hilton Foundation  
Housing Authority of  
the City of Los Angeles  
Jobs for America's Graduates  
Keck Foundation  
LA Homeless Services Authority  
LISC LA  
LA SHARES  
Los Angeles  
Trade-Technical College (LATTC)  
NALCAB  
National Youth Alliance for  
Boys & Men of Color  
NeighborWorks America  
OneWest Bank

Orange County Community  
Foundation  
REDF  
Ross Family Foundation  
Shelter Partnership  
SLATE-Z  
Southern California  
Gas Company  
Southern California  
Grantmakers Program  
TK Foundation  
United States Department  
of Labor  
United States Federal  
Emergency Management  
Agency  
United Way of Greater  
Los Angeles  
Weingart Foundation  
Wells Fargo  
YouthBuild Charter  
School of California  
YouthBuild USA

## CRCO PROGRAM LOCATIONS

**CRCO Administration Office**  
4201 S. Central Ave., Los Angeles, CA 90011

**CRCO Youth Development Department**  
1006 E. 28th St., Los Angeles, CA 90011

**CRCO Workforce & Economic Development Department**  
**Financial Opportunity Center**  
**CRCO Academy**  
**Project Tipping Point**  
Los Angeles Trade-Technical College  
400 W. Washington Blvd., Los Angeles, CA 90015

**South LA YouthBuild**  
3101 S. Grand Ave., Los Angeles, CA 90007

**Ruth's Place – Drop-in Center for Homeless Youth**  
**CRCO Housing and Support Services**  
4775 S. Broadway, Los Angeles, CA 90037  
**Temporarily Relocated during renovation:** 4920 S. Avalon Blvd.,  
Los Angeles, CA 90011

**CRCO Enterprises**  
2415 S. Central Ave., Los Angeles, CA 90011

**CRCO Academy Satellite Site**  
**Vernon-Central/LATTC WorkSource Center &**  
**Financial Opportunity Center Satellite Site**  
**All Peoples Community Center**  
**(FamilySource Center)**  
822 E. 20th St., Los Angeles, CA 90011



For more information:  
visit [www.coalitionrcd.org](http://www.coalitionrcd.org)  
call us at **213.743.6193**